

Allison Cummins

(847) 406-9864 | allison@blueoutcomes.com

Versatile **Project Manager** with over 12 years of experience in delivering IT solutions that support business growth. Strategic thinker with strong leadership and team building skills that uses technology solutions to drive growth and profitability in challenging and competitive markets. Customer service focused to ensure business needs are being met by technology support teams. Combines cross-functional expertise in:

- ERP Implementation
- Systems Migrations/Transitions
- Infrastructure Solutions and Support
- Data Governance Process Implementation
- Business Relationship Management
- BI and Data Warehousing Management
- Enterprise Operations
- Global Stakeholder Management
- Organizational Design and Implementation
- Resource Coaching and Development

AREAS OF EXPERTISE

- **Project Management** – Results-oriented, high performing, hands-on management professional with repeated success in several key industries. Excellent resource and project management skills, with a demonstrated capability to lead and motivate individuals to maximize levels of productivity while fostering cohesive team environments.
- **Business Intelligence**– Experienced in the management of BI and data warehousing initiatives including the following key components: data cleansing, data analysis, data migration, solution implementation, application support and maintenance, strategy road-mapping and resource management.
- **Functional and Business Requirements Analysis** – Proven track record of quickly acquiring new concepts and the business knowledge required to advise clients and deliver impactful solutions to meet critical business needs. Extensive experience leading and participating in requirements gathering efforts.

PROFESSIONAL EXPERIENCE

Slalom

July 2014 – Present

Project / Program Manager

- Program Manager for a Fortune 500 company. Managed 5 workstreams that improved the company's forecast accuracy across 3 regional sectors, reduced inventory levels, and increased the company's working capital over \$8 million (projected).
- Project Manager for a leading CPG company. Key leader in the design and implementation of an SAP BI Cloud migration. Developed a short-term and long-term strategy for the Data Analytics team.
- Managed the business segment of a \$10 million IT strategy project for a top health insurance provider. Responsible for ensuring business process design was implemented within a compressed timeline.
- Project manager for the retail division of a \$23 billion foodservice distributor. Responsible for implementing a cloud-based analytics tool and managing user adoption across cross-functional business owners to achieve their business unit growth strategy.
- Project Manager for a new legal entity setup at a global manufacturing company. Worked with foreign governments to ensure local regulations were met.
- Managed the setup of new shipping lanes for a global manufacturing company. Worked with a distributed team to streamline the European market.
- Provided thought leadership to a young company and helped establish a Project Management Office.

CONTAX

May 2011 – July 2014

Project Manager, SAP Implementations

Responsible for the design and successful implementation of SAP ECC / CRM / HCM systems for small–medium sized companies.

- Program Manager for an SAP implementation for a Department of Defense contractor. The production team was running at 90% capacity after 3 days of being on a new system.
- Project Manager for a multi-phase, global SAP implementation for an electrical manufacturing company. The distributed team was comprised of members from all over the globe including the United States, Canada, China, and Belgium.

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- Developed a modified version of SAP's ASAP methodology for setting up new systems to incorporate Agile principles.
- Delivered projects within budget and on schedule despite the presence of external challenges and rapidly changing priorities
- Mentored Junior Consultants, provided guidance and coaching to grow their soft skills as well as their technical abilities.
- Managed relationships with external partners, identified opportunities for collaboration on initiatives in Data Readiness, Payment Processing, and Analytics.
- Oversaw the transfer of system knowledge to the business and completion of train-the-trainer sessions.

Premier International ***Project Manager, ERP Implementation / System Migration***

Oct 2006 – May 2011

Managed and assessed the risk associated with data migration activities for ERP Implementations and system upgrades.

- Project Manager for a \$100 million Bio-Technology company. Managed the data migration workstream for an e-Commerce implementation.
- Project Manager for a \$2 billion transportation manufacturing company. Responsible for implementing the Payroll and Pension systems.
- Project Manager for a Canadian province's healthcare system. Worked with provincial agencies to ensure regulations were met.
- Project Manager for a boutique hospitality company. Responsible for the system migration and implementation of an ERP system that allowed the resorts to better manage their food and beverage division. The growth the resort achieved was recognized by leading hotel chain and later was acquired for \$210 million.
- Managed multiple clients simultaneously delegating work to other team members as needed and monitored the quality of work and progress.

Cardinal Health ***Programmer Analyst***

May 2002 – Oct 2006

Key team member of the Data Warehouse team within the Sales and Distribution (SD) department.

- Aided in the design and implementation of SAP Business Warehouse (BW) for Integrated Customer Solutions.
- Worked directly with business users to create and maintain an All Purchase process that increased sales 30% during fiscal year 2005.
- Assisted in the design and development of an SAP CRM Data Warehouse.
- Developed numerous ABAP programs and UNIX scripts to maintain the SD Data Warehouse.
- Created a web-based application for Sales Representatives to use while in a doctor's office. The web application allowed representatives to finalize sales faster and eliminated the need for paper applications.

EDUCATION

Bachelor of Science, Computer Science – Illinois State University

PMBOK Trained

PSM I (in progress)